

The programme

26 October 2017 – Day 1

	Welcoming coffee L5 L42 Business Center & Workspace, rue de la Loi 42, 1040 Brussels		
8 :15			
8:30	Welcoming speech Course Overview + Introduction of the participants	Roger Barker , Director of ecoDa's Education programme, Senior Consultant, Institute of Directors, IoD, UK	
8:45	From passive to interactive boards – European case studies	Torben Ballegard Sorensen, Board Member of Vestas and Egmont. Former deputy of Electrolux and Pandora. Plus other int'l companies	
10:00	Overview of European Corporate Governance: Diversity or Convergence?	Roger Barker Robbert Gerritsen, Vice President and Head of Benelux and Southern European Research at ISS	
10:30	Short presentations of key CG features in some major European economies	 Roger Barker Country experts: Dirk Backhaus (Germany), Group Director Finance, Albatha Holding Per Lekvall (Nordic), Member of the Swedish Corporate Governance Board, Member of ecoDa Policy Committee Alessandra Stabilini (Italy), Member of Board, Nedcommunity Roger Barker (UK) 	
11:30	Coffee break		
11:50	Group discussion: Serving as a director in different European corporate governance systems	Group facilitators: the country experts Roger Dirk Backhaus Per Lekvall Alessandra Stabilini Roger Barker	
13:00	Presentation of conclusions & specific questions addressed to the experts	Roger Barker	
13:20	Lunch		
14:30	The independent director	Gerry Brown, Chairman of Novaquest Capital	
15:30	Challenges, benefits and risks of being a director in Europe	David De Greef, Financial Institutions Manager, Financial Lines, AIG Europe Jérôme Wigny, Partner, Elvinger Hoss & Prussen, Luxembourg	



16:50	Coffee break	
17:10	The European Market for Directorship	Christophe Vandoorne, Senior Client Partner and Office Managing Director of Korn/Ferry International
18:15	Wrap up	Roger Barker
20:00	Exchange of Experience: Being a Director Dinner : Venue: L'Atelier Restaurant Rue Franklin 28, 1040 Brussels	Patrick Zurstrassen, Independent Director

October 27 – Day 2

8:00	Welcoming coffee L42 Business Center & Workspace, rue de la Loi 42, 1040 Brussels	
8 :30	Boardroom Megatrend: Developing an Ethical Business Culture <i>Conversation between Anthony Smith-</i> <i>Meyer and Peter Montagnon on Ethics</i>	Anthony Smith-Meyer, Independent Director, Compliance and Governance Activist and Educator Peter Montagnon, Associate Director, Institute of Business Ethics (IBE)
10:00	Corporate Governance differences in practice	Victoire de Margerie, Chairperson and key shareholder of Rondol Industrie and Vice Chairman of World Materials Forum. And board member of Arkema (France), Eurazeo (France) and Babcock International (UK)
11:15	Coffee break	
11:30	The main policy topics in corporate governance at EU level	Joanna Sikora-Wittnebel, DG Internal Market and Services, European Commission
12:30	Simulation of a real boardroom on the basis of a case study circulated beforehand <u>Presentation of the case study</u>	Philippe Haspeslagh , Chairman and Board member in several listed and unlisted companies, Director of Guberna, Honorary Dean Vlerick Business School, Contributing faculty to the INSEAD Corporate Governance Initiative
12:45	Lunch	
14:14	Board simulation	Ludo Van der Heyden
17:40	Summary of the discussion	
17:40	Closing session – Synthesis	Roger Barker
18:00	End of the programme	